

## Parts Manager Conversation

Collaborate with your Parts Manager to answer the following questions. Use this opportunity to share new ideas from the class and to coach your Parts Manager on how they can be implemented. Be sure to respect their expertise. **Provide your answers in a different color font.**

1. What formal parts management training does your parts manager have (for example, the NADA Academy Seminar)? **Only manufacturer mandated training**
2. Does your Dealership/Parts department have a Vision statement that all departmental employees know and understand? What is it? **No**
3. Have you ever tracked your First Time Fill Rate (FTFR) manually (not using the DMS or your OEM)? What is your current Repair Order FTFR? **No Only DMS 78.1%**
4. What percentage of your business comes from Inside (RO/Internal/Warranty/Body Shop) vs Outside (Counter Retail & Wholesale)? **90 / 10**
5. What policies, controls, and security are in place on your DMS (via Privileges and/or the Exception or Deviation Reports) to prevent counter people from changing the pricing structure during daily transactions? **Each Log on has security set to each user and we also run a custom report set for exceptions**
6. Who can change/override parts pricing? Cashier? Service Director/Manager? Service Advisors? **Only Parts Manager**
7. Are you at Retail pricing for Internal? Who established your Internal parts pricing policies? Are they current? **Yes / Fixed ops director / Yes**
8. If you are in a Retail Reimbursement for Warranty state, are you at retail for warranty? If not, when was the last time you petitioned the OE for retail reimbursement? **We are in a retail state , however we were told not to apply for it due to relationship between ownership and Toyota**
9. Do the Parts, Service and Body Shop Managers work with the Office Manager/Controller monthly to follow up on all Work in Process (WIP) documents. Do they verify that all parts invoices and repair orders are closed out in a timely manner? What does this look like? **We have monthly review meetings with every dept manager , corporate and ownership to review**

10. Is the financial statement for the Parts department given to the manager and discussed on a weekly/monthly basis? If not, is a daily operating report of sales, gross profit, etc., provided to the Parts Manager for review (DOC)? **Yes**
11. What is your retail pricing strategy for your Parts department? How often do you check to see whether your pricing goals are being achieved? **We try to stay as competitive as possible with the outside market , often these are checked**
12. How often do you audit your dealership's Parts web page? How often are coupons, hours of business, etc., reviewed and updated? **Monthly**
13. Do you have a Parts online eStore? How do you ensure that parts order forms/queries are responded to in a timely manner? Who gets the email leads/questions? **No online E store and parts manager gets any leads for parts inquiry**
14. What sales training is available to Parts personnel? If training is available, is it mandatory? How often are sales skills assessed, tested, and refreshed? **Only manufacturer training**
15. Do you have a process to offer accessories to 100% of your New and Used customers? If so, what does it look like? If not, why not? **This is a sales process**
16. What would help you sell more accessories? **Being able to dress up more inventory vehicles**
17. Do you review your wholesale customers to see if their sales, gross, and returns justify the expense of conducting business with them? How often are they reviewed? **Yes / Monthly**
18. Do you know how much each of your Parts salespeople must sell each day just to breakeven? **Yes**
19. What procedures do you have in place to ensure inventory accuracy and integrity? How are variances communicated to the accounting office? **Monthly perpetual inventory reports and yearly physical inventory is done**
20. Are lost sales being tracked in your DMS? Do you have a common definition that all counter people understand? What is your definition? **No they were not tracked properly until fixed ops director came back from NADA , Current definition is if we do not have the part on shelf at time of demand , it is a lost sale , regardless if we get the part same day , still lost sale**
21. What is the biggest obstacle to getting your Special Order parts off the SOP shelves and installed/picked up? **Having customers return**
22. In your store, what do you feel is the biggest cause of frozen capital and/or obsolescence? What is the current dollar value of your obsolescence? **SOPs sitting on shelf / \$11,911**

23. What is your phase in/phase out strategy? How do you balance this strategy with factory recommended stocking guidelines (RIM, ARO, Parts Eye, etc.)? 9/24
24. On a scale of 1-10 (10 = expert level) what is your level of understanding of the information that is on your DMS's monthly summary? 7
25. What is the one thing that your organization can do or provide to help the Parts Manager do their job more effectively? Provide more parts training , I feel that is going to happen since Tom S returned from NADA and had meeting stating we are going to provide more and better training .