

## Parts Manager Conversation

Collaborate with your Parts Manager to answer the following questions. Use this opportunity to share new ideas from the class and to coach your Parts Manager on how they can be implemented. Be sure to respect their expertise. **Provide your answers in a different color font.**

1. What formal parts management training does your parts manager have (for example, the NADA Academy Seminar)? **NADA, TSTI TRAINING, 43 YEARS OF TOYOTA DEALER EDUCATION, TRAINING AND TRAINING ON THE JOB.**
2. Does your Dealership/Parts department have a Vision statement that all departmental employees know and understand? What is it? **NO**
3. Have you ever tracked your First Time Fill Rate (FTFR) manually (not using the DMS or your OEM)? What is your current Repair Order FTFR? **YES, BY USING A PAPER COPY AND HAVING EACH COUNTERMAN FILL IT OUT. 85%**
4. What percentage of your business comes from Inside (RO/Internal/Warranty/Body Shop) vs Outside (Counter Retail & Wholesale)? **58% INTERNAL 42% OUTSIDE**
5. What policies, controls, and security are in place on your DMS (via Privileges and/or the Exception or Deviation Reports) to prevent counter people from changing the pricing structure during daily transactions? **LIMITED AND CONTROLLED ACCESS TO ALL COUNTER INDIVIDUALS AND DAILY MONITORING.**
6. Who can change/override parts pricing? Cashier? Service Director/Manager? Service Advisors? **PARTS DIRECTOR AND PARTS MANAGER.**
7. Are you at Retail pricing for Internal? Who established your Internal parts pricing policies? Are they current? **YES, EXCEPT FOR TIRES AND OTHER MAKES. PARTS DIRECTOR. YES.**
8. If you are in a Retail Reimbursement for Warranty state, are you at retail for warranty? If not, when was the last time you petitioned the OE for retail reimbursement? **YES**
9. Do the Parts, Service and Body Shop Managers work with the Office Manager/Controller monthly to follow up on all Work in Process (WIP) documents. Do they verify that all parts invoices and repair orders are closed out in a timely manner? What does this look like? **YES, A MONTHLY REPORT IS SENT TO THE CONTROLLER IN REGARDING PARTS INVOICE.**
10. Is the financial statement for the Parts department given to the manager and discussed on a weekly/monthly basis? If not, is a daily operating report of sales, gross profit, etc., provided to the Parts Manager for review (DOC)? **WEEKLY, YES**

11. What is your retail pricing strategy for your Parts department? How often do you check to see whether your pricing goals are being achieved? [WE ARE AT A MATRIX PRICE LEVEL AND WE MONITOR IT WEEKLY.](#)
12. How often do you audit your dealership's Parts web page? How often are coupons, hours of business, etc., reviewed and updated? [MONTHLY FOR BOTH.](#)
13. Do you have a Parts online eStore? How do you ensure that parts order forms/queries are responded to in a timely manner? Who gets the email leads/questions? [YES, THE QUERIES ARE REVIEWED DAILY. PARTS MANAGER AND PARTS DIRECTOR.](#)
14. What sales training is available to Parts personnel? If training is available, is it mandatory? How often are sales skills assessed, tested, and refreshed? [TOYOTA PROVIDES TRAINING FOR WHOLESALE, RETAIL, AND BACKCOUNTER. YES, IT IS MANDATORY. NEED TO DO MORE OFTEN.](#)
15. Do you have a process to offer accessories to 100% of your New and Used customers? If so, what does it look like? If not, why not? [YES, AOA- ADD ON ACCESSORIES DEPARTMENT MEETS WITH EVERY CUSTOMER BEFORE FINANCE.](#)
16. What would help you sell more accessories? [MORE ADVERTISING AND BETTER DISPLAYS.](#)
17. Do you review your wholesale customers to see if their sales, gross, and returns justify the expense of conducting business with them? How often are they reviewed? [YES, ON A WEEKLY BASIS.](#)
18. Do you know how much each of your Parts salespeople must sell each day just to breakeven? [YES](#)
19. What procedures do you have in place to ensure inventory accuracy and integrity? How are variances communicated to the accounting office? [CYCLE COUNT ON A DAILY BASIS BY BIN LOCATIONS AND SPOTCHECKING AREAS. BY EMAIL.](#)
20. Are lost sales being tracked in your DMS? Do you have a common definition that all counter people understand? What is your definition? [YES, AND YES. IF WE LOSE A SALE DUE TO NOT A HAVING A PART.](#)
21. What is the biggest obstacle to getting your Special Order parts off the SOP shelves and installed/picked up? [NOT UPDATING A CUSTOMER AND SPACE.](#)
22. In your store, what do you feel is the biggest cause of frozen capital and/or obsolescence? What is the current dollar value of your obsolescence? [SPECIAL ORDER PARTS NOT BEING INSTALLED, WHOLESALE AND BOUTIQUE INVENTORY. OBSO \\$25,058.](#)

23. What is your phase in/phase out strategy? How do you balance this strategy with factory recommended stocking guidelines (RIM, ARO, Parts Eye, etc.)? **3 HIT IN 12 MONTHS. WE ADJUST BASED ON THE RECOMMENDATIONS ON PARTS EYE'S END.**
24. On a scale of 1-10 (10 = expert level) what is your level of understanding of the information that is on your DMS's monthly summary? **8**
25. What is the one thing that your organization can do or provide to help the Parts Manager do their job more effectively? **WE HAVE ALL THE TOOLS WE NEED JUST NEED TO UTILIZE THEM EFFICIENTLY AND MORE WAREHOUSE SPACE.**