

## Parts Manager Conversation

Collaborate with your Parts Manager to answer the following questions. Use this opportunity to share new ideas from the class and to coach your Parts Manager on how they can be implemented. Be sure to respect their expertise. **Provide your answers in a different color font.**

1. What formal parts management training does your parts manager have (for example, the NADA Academy Seminar)?  
**Honda/GM/John Deere 3 Day Classes**
2. Does your Dealership/Parts department have a Vision statement that all departmental employees know and understand? What is it?  
**Right Part-Right Time-Right Price**
3. Have you ever tracked your First Time Fill Rate (FTFR) manually (not using the DMS or your OEM)? What is your current Repair Order FTFR?  
**No, 74.90**
4. What percentage of your business comes from Inside (RO/Internal/Warranty/Body Shop) vs Outside (Counter Retail & Wholesale)?  
**70/30**
5. What policies, controls, and security are in place on your DMS (via Privileges and/or the Exception or Deviation Reports) to prevent counter people from changing the pricing structure during daily transactions?  
**Exception Reports/ Counter person are empowered to make changes then I spot review the report**
6. Who can change/override parts pricing? Cashier? Service Director/Manager? Service Advisors?  
**Parts Manager and Counter Persons**
7. Are you at Retail pricing for Internal? Who established your Internal parts pricing policies? Are they current?  
**No, Nissan GM and Parts Manager, No they are not current**
8. If you are in a Retail Reimbursement for Warranty state, are you at retail for warranty? If not, when was the last time you petitioned the OE for retail reimbursement? **yes retail for warranty, 1 ½ years ago**
9. Do the Parts, Service and Body Shop Managers work with the Office Manager/Controller monthly to follow up on all Work in Process (WIP) documents. Do they verify that all parts invoices and repair orders are closed out in a timely manner? What does this look like?  
**No and highest I have ever seen.**
10. Is the financial statement for the Parts department given to the manager and discussed on a weekly/monthly basis? If not, is a daily operating report of sales, gross profit, etc., provided to the Parts Manager for review (DOC)?  
**No on weekly basis, Yes parts manager prints himself**

11. What is your retail pricing strategy for your Parts department? How often do you check to see whether your pricing goals are being achieved? **MSRP + Matrix, Not often enough.**
12. How often do you audit your dealership's Parts web page? How often are coupons, hours of business, etc., reviewed and updated?  
**Very seldom do the parts manager audit the parts web page, piggyback with service and manufactures coupons.**
13. Do you have a Parts online eStore? How do you ensure that parts order forms/queries are responded to in a timely manner? Who gets the email leads/questions? **No on parts online store, parts manager and assistant**
14. What sales training is available to Parts personnel? If training is available, is it mandatory? How often are sales skills assessed, tested, and refreshed? **Just the manufacturer training, no training is not mandatory, very seldom are skills assessed**
15. Do you have a process to offer accessories to 100% of your New and Used customers? If so, what does it look like? If not, why not?  
**Parts Display, showroom vehicles with tires/wheels/tonneau covers**
16. What would help you sell more accessories? **All new vehicles with some parts pre-installed**
17. Do you review your wholesale customers to see if their sales, gross, and returns justify the expense of conducting business with them? How often are they reviewed? **Yes and monthly**
18. Do you know how much each of your Parts salespeople must sell each day just to breakeven? **No, have not calculated it out yet**
19. What procedures do you have in place to ensure inventory accuracy and integrity? How are variances communicated to the accounting office? **No procedures**
20. Are lost sales being tracked in your DMS? Do you have a common definition that all counter people understand? What is your definition?  
**No lost sales are being tracked, yes on counter people understand, was it sold from the shelf now.**
21. What is the biggest obstacle to getting your Special Order parts off the SOP shelves and installed/picked up?  
**Service follow up and pre-pay on sop**
22. In your store, what do you feel is the biggest cause of frozen capital and/or obsolescence? What is the current dollar value of your obsolescence? **Poor service ordering practices, current dollar is \$78,263**
23. What is your phase in/phase out strategy? How do you balance this strategy with factory recommended stocking guidelines (RIM, ARO, Parts Eye, etc.)? **3 hits in and less than 3 delete, slightly more stringent- rim & Nissan 2 hits**

24. On a scale of 1-10 (10 = expert level) what is your level of understanding of the information that is on your DMS's monthly summary?

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25. What is the one thing that your organization can do or provide to help the Parts Manager do their job more effectively?

**More team building between managers. Also what shawn has brought to my attention that my dept has put on the backburner like reporting lost sales and things in the DMS that I did not know I could pull certain reports.**